

SUBJECT: 2023 Glenview Village Budget Workshop I – Corporate Fund Overview and Capital Improvement Program (CIP)	MEETING DATE: September 8, 2022
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VILLAGE BOARD REPORT

TO: Village President and Board of Trustees

FROM: Erika Smith, Finance Director, (847) 904-4337
 Katie Iraci, Deputy Finance Director, (847) 904-4336
 Maggie Bosley, Deputy Village Manager, (847) 904-4357
 Joe Kenney, Deputy Director of Public Works, (847) 904-4472
 Adriana Webb, Engineering Division Manager, (847) 904-4444

THROUGH: Matt Formica, Village Manager

PURPOSE:

The purpose of this memo is to provide a summary of the information to be discussed at the Village’s 2023 Annual Budget Workshop I. Major topics to be discussed include the following:

- Corporate Fund Overview
 - Draft 2022 Projections
 - Draft 2023 Budget
 - Financial Response Plan for Potential Economic Downturn
- Village of Glenview Capital Improvement Plan (CIP)

FY2023 BUDGET PROCESS:

As part of the development of the annual budget, three public budget workshops will be held to allow the Village Board and public the opportunity to review and provide feedback and direction on the various operating and capital budgets. The Budget Workshops and their tentative agendas are as follows:

2023 Budget Workshop I
Thursday, Sept. 8, 7:00 p.m.

- ❖ Corporate Fund Overview
- ❖ Capital Improvement Program (CIP)

2023 Budget Workshop II
Monday, Oct. 3, 7:00 p.m.

- ❖ Corporate Fund with Department presentations
- ❖ Internal Service Funds
- ❖ Water and Sewer Rates

2023 Budget Workshop III
Thursday, Oct. 27, 7:00 p.m.

- ❖ Property Tax Levy
- ❖ Permanent Fund and TIF Funds
- ❖ Non-Profit Core Service Funding Update
- ❖ Library Preliminary Budget

In November, the 2022 property tax levy hearing will be held at the November 15 regular board meeting. Finally, the adoption of the tax levy, the 2023 budget public hearing and adoption of the budget will take place at the December 6 regular board meeting.

CORPORATE FUND OVERVIEW

DRAFT 2022 PROJECTION

The Village adopted a balanced Corporate Fund 2022 Budget with an operating surplus of \$319,017. The draft 2022 projection for the Corporate Fund estimates an operating surplus of \$4,063,085. The surplus is a result of revenues projected to be \$4,709,614 higher (shown in the table below) than budget offset by expenditures being projected to be \$965,546 above budget. The positive variance in revenues is primarily due to sales tax and home rule sales tax (\$1M), income tax (\$516k), personal property replacement taxes (\$319k), building permits (\$1.1M), and Ground Emergency Transport (GEMT) (\$1.1M) revenues projected to be \$4,104,965 above budget. Expenditures are higher than budget due in part to increased contractual costs related to the 50% portion (\$550k) of the GEMT revenues required to be remitted to the State. The 2022 projection also includes the one-time incentive (\$1.68M) for the Thomas Place Development to assist in financing the rehabilitation of the building to increase additional affordable senior housing units. These amounts were not included in the approved budget due to the amounts not being known prior to the final 2021 board meeting when the budget was approved. Other expenditures are estimated to be lower than budget offsetting these costs.

Revenue Description	2022	2022	2023	Difference
	Budget	Projection Workshop I	Proposed Budget	2022 Projection vs 2023 Budget
Sales & Home Rule Sales Tax	33,009,798	34,045,165	34,657,978	612,813
Property Tax	15,172,740	15,244,051	15,227,361	(16,690)
Joint Dispatch Charges	7,114,968	7,271,989	7,408,232	136,243
Utility Taxes	4,505,613	4,566,838	4,512,178	(54,660)
Income Taxes	6,253,722	6,769,995	6,769,995	-
Building Permits	2,012,716	3,076,713	2,921,768	(154,945)
Glenbrook Fire Protection District	2,655,522	2,747,824	2,775,302	27,478
Insurance Reimbursement	1,782,180	1,800,000	1,800,000	-
GEMT	30,000	1,200,000	1,100,000	(100,000)
Use Tax	1,889,754	1,889,754	1,899,495	9,741
Hotel/Motel Tax	750,000	733,145	747,808	14,663
All Other Corporate Fund Revenues	6,934,484	7,475,637	7,237,742	(237,895)
	82,111,497	86,821,111	87,057,859	236,748

DRAFT 2023 BUDGET:

Although still preliminary, the FY2023 draft Corporate Fund budget is a zero-based budget that is projected to have an operating surplus of \$317,945. Commuter Fund revenues (\$214k) and expenditures (\$438k) have been incorporated into the Corporate Fund figures under Public Works based on direction during the 2022 budget workshops. Preliminary 2023 revenues are expected to be slightly higher (\$236k) than 2022 projections which includes a conservative approach to the 2023 economically sensitive revenues estimates. Specifically, sales tax and home rule sales tax are estimated to increase 1.8% over 2022 projections and income tax is estimated to be flat with 2022 projections. Expenditures are expected to be up about 4.3% or \$3.5M over 2022 projections excluding \$438k in expenditures being absorbed from the commuter parking fund. Much of the increase is in personnel costs of \$2.6M which includes pay increases, increases in healthcare costs and the addition of five police officers and one additional social worker. The remaining \$900k is primarily related to increases in commodities, interfund charges,

and transfers out offset by a decrease in other charges. These numbers continue to be refined by staff and departments will be presenting their budgets at Workshop II. The draft Corporate Fund Summary is shown below.

Corporate Fund Summary

Corporate Fund	2021 Actual	2022 Budget	2022 Estimate	2023 Budget	2023 Bud. vs. 2022 Bud.
Revenues					
Taxes	50,587,448	53,973,151	55,149,717	55,737,798	1,764,647
Licenses & Permits	2,749,693	2,278,066	3,357,903	3,243,618	965,552
Fines & Forfeits	129,329	126,000	80,500	87,000	(39,000)
Charges For Services	4,852,465	5,254,920	6,275,665	6,619,666	1,364,746
Intergovernmental	21,920,211	18,465,931	19,928,273	19,510,598	1,044,667
Investment Income	29,600	215,000	172,200	164,000	(51,000)
Other Revenues	994,714	1,088,464	1,137,604	985,179	(103,285)
Contributions & Transfers	168,525	134,965	144,249	135,000	35
Transfers In	567,203	575,000	575,000	575,000	-
Total Revenues	81,999,188	82,111,497	86,821,111	87,057,859	4,946,362
Expenditures					
Management Services	21,077,246	23,241,032	23,236,933	23,629,915	388,883
Public Works	7,170,026	8,282,891	8,600,924	9,389,295	1,106,404
Police	15,333,383	16,011,738	15,846,577	17,658,980	1,647,242
Fire	20,732,894	20,748,644	21,279,036	21,409,048	660,404
Community Development	3,885,935	4,529,842	4,816,223	5,386,544	856,702
Transfers Out	8,722,049	8,978,332	8,978,332	9,266,132	287,800
Total Operating Expenditures	76,921,534	81,792,480	82,758,025	86,739,914	4,947,434
Operating Performance	5,077,654	319,017	4,063,085	317,945	(1,073)
Appropriated Prior Year Fund Balance	-	1,300,000	1,000,000	-	(1,300,000)
Total Expenditures	76,921,534	83,092,480	83,758,025	86,739,914	3,647,434
Total Fund Performance	5,077,654	(980,983)	3,063,085	317,945	1,298,927

FINANCIAL RESPONSE PLAN FOR POTENTIAL ECONOMIC DOWNTURN

Staff continues to monitor the Village's economically sensitive revenues and how they are performing in the current uncertain economic environment, initially with the onset of the COVID-19 pandemic, and continuing through today. Economists around the country speculate that there is potential for a recession. A recession is defined as a temporary decline in economic activity spread across the economy, lasting more than a few months, normally visible in real GDP, real income, employment, industrial production, and wholesale-retail sales. The first half of 2022 included two consecutive quarters where the U.S. economic output contracted however, this was offset by the strong labor market. Economists are evaluating this economic environment and some are predicting that the U.S. economy is at risk for another decline and, thus, the Village has evaluated scenarios with alternative revenue expectations as part of the annual five-year financial forecast developed in April 2022.

One measuring point for developing a recessionary scenario is the pattern of revenues experienced during the Great Recession of 2008-2009. During this time, the Village saw Sales Tax decline 12% between 2007 and 2009. Sales Taxes did not rebound back to the 2007 levels until 2013. Some of the current economic projections currently being given by experts is that a recession will be coming in 2023 but it should be milder than the Great Recession of 2008-2009.

Presented here are three alternative revenue forecasts in anticipation of potential changes in economic conditions that could impact Village revenue streams. Based on the Village's reliance on economically sensitive revenues to fund core operations, a change in economic conditions could impact the Village's overall fiscal health. Sales Tax is the Corporate Fund's largest revenue source and was the revenue stream most negatively affected in 2008 and 2009. Depending on the severity of the economic conditions, Income Tax could also be impacted. For this reason, the revenue scenarios presented here include downgrades to the forecasted Sales Tax and Home Rule Sales Taxes for the next 5 years in Scenario 1 and Scenario 2. Scenario 3 incorporates a decline in Income Tax in addition to a deeper decline in Sales Tax and Home Rule Sales Tax. The analysis started with the 2008/2009 financial conditions as reference for this forecast but did not mirror the 12% decline in Sales Tax. As stated above, there is a belief that a recession starting in 2023 would be milder than that of the Great Recession. The table below shows the following scenarios:

- Scenario 1 – Mild economic downturn assuming a 2-2.5% decrease from 2022 projected Sales Taxes for 2023 and 2024 and 1-1.5% for Home Rule Sales Tax for the same two years.
- Scenario 2 – “Medium” economic downturn assuming a decrease of 4-4.5% annually from the 2022 Sales Taxes for 2023 and 2024 and 2-2.5% for Home Rule Sales Tax for the same two years.
- Scenario 3 – Severe economic downturn assuming a decrease of 6-6.5% annually from the 2022 Sales Taxes for 2023 and 2024 and 4-4.5% for Home Rules Sales Tax and Income Tax for the same two years.

While the “Original Forecast” figures shown on the following page were preliminary, even a decline of 2% in Sales Taxes and 1% in Home Rule Sales Taxes (Scenario 1) decreased the originally forecasted revenue by \$1.6M in 2023 and \$3.0M in 2024.

Original Forecast	2022 Projection	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Municipal Sales Tax	\$24,117,820	\$24,600,177	\$25,092,180	\$25,594,024	\$26,105,904	\$26,628,023
Home Rule Sales Tax	\$11,876,261	\$12,113,787	\$12,356,062	\$12,603,184	\$12,855,247	\$13,112,352
All Other Revenues	\$49,934,745	\$50,050,108	\$50,396,650	\$49,114,829	\$49,665,401	\$50,237,765
Total Revenues	\$85,928,827	\$86,764,072	\$87,844,893	\$87,312,036	\$88,626,552	\$89,978,140
Total Expenditures	\$83,092,480	\$85,638,831	\$85,582,185	\$86,495,506	\$88,507,770	\$90,354,858
Surplus/(Deficit)	\$2,836,347	\$1,125,241	\$2,262,708	\$816,530	\$118,782	(\$376,718)

Scenario 1

(Mild Economic Downturn)	2022 Projection	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Municipal Sales Tax	\$24,117,820	\$23,635,464	\$23,044,577	\$23,505,469	\$24,093,106	\$24,695,433
Home Rule Sales Tax	\$11,876,261	\$11,757,499	\$11,610,530	\$11,842,741	\$12,138,809	\$12,442,279
All Other Revenues	\$49,934,745	\$49,737,407	\$50,120,587	\$48,837,386	\$49,386,571	\$49,957,540
Total Revenues	\$85,928,827	\$85,130,370	\$84,775,695	\$84,185,595	\$85,618,486	\$87,095,253
Total Expenditures	\$83,092,480	\$85,638,831	\$85,582,185	\$86,495,506	\$88,507,770	\$90,354,858
Surplus/(Deficit)	\$2,836,347	(\$508,461)	(\$806,490)	(\$2,309,911)	(\$2,889,284)	(\$3,259,605)

\$ Change in Revenues vs No Recession	\$0	(\$1,633,702)	(\$3,069,198)	(\$3,126,441)	(\$3,008,067)	(\$2,882,887)
% Change in Revenues vs No Recession	0%	-1.9%	-3.5%	-3.6%	-3.4%	-3.2%

*Assumes 2-2.5% decrease in Municipal Sales Tax and 1-1.25% decrease in Home Rule Sales Tax in 2023-2024 with recovery in 2025-2027

Scenario 2

(Med. Economic Downturn)	2022 Projection	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Municipal Sales Tax	\$24,117,820	\$23,153,108	\$22,111,218	\$22,553,442	\$23,230,045	\$23,926,947
Home Rule Sales Tax	\$11,876,261	\$11,638,736	\$11,347,768	\$11,574,723	\$11,921,965	\$12,279,624
All Other Revenues	\$49,934,745	\$49,737,407	\$50,120,587	\$48,837,386	\$49,386,571	\$49,874,292
Total Revenues	\$85,928,827	\$84,529,251	\$83,579,573	\$82,965,551	\$84,538,581	\$86,080,862
Total Expenditures	\$83,092,480	\$85,638,831	\$85,582,185	\$86,495,506	\$88,507,770	\$90,354,858
Surplus/(Deficit)	\$2,836,347	(\$1,109,580)	(\$2,002,612)	(\$3,529,955)	(\$3,969,189)	(\$4,273,996)

\$ Change in Revenues vs No Recession	\$0	(\$2,234,821)	(\$4,265,320)	(\$4,346,485)	(\$4,087,971)	(\$3,897,277)
% Change in Revenues vs No Recession	0%	-2.6%	-4.9%	-5.0%	-4.6%	-4.3%

*Assumes 4-4.5% decrease in Municipal Sales Tax and 2-2.5% decrease in Home Rule Sales Tax in 2023-2024 with recovery in 2025-2027

Scenario 3

(Severe Economic Downturn)	2022 Projection	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Municipal Sales Tax	\$24,117,820	\$22,670,751	\$21,197,152	\$21,621,095	\$22,269,728	\$22,937,820
Home Rule Sales Tax	\$11,876,261	\$11,401,211	\$10,888,156	\$11,105,920	\$11,439,097	\$11,782,270
All Other Revenues	\$49,934,745	\$49,479,855	\$49,584,879	\$48,290,963	\$48,889,431	\$49,429,228
Total Revenues	\$85,928,827	\$83,551,817	\$81,670,188	\$81,017,978	\$82,598,257	\$84,149,318
Total Expenditures	\$83,092,480	\$85,638,831	\$85,582,185	\$86,495,506	\$88,507,770	\$90,354,858
Surplus/(Deficit)	\$2,836,347	(\$2,087,014)	(\$3,911,997)	(\$5,477,528)	(\$5,909,513)	(\$6,205,540)

\$ Change in Revenues vs No Recession	\$0	(\$3,212,255)	(\$6,174,705)	(\$6,294,058)	(\$6,028,296)	(\$5,828,822)
% Change in Revenues vs No Recession	0%	-3.7%	-7.0%	-7.2%	-6.8%	-6.5%

*Assumes 6-6.5% decrease in Municipal Sales Tax and 4-4.5% decrease in Home Rule Sales Tax and Income Tax in 2023-2024 with recovery in 2025-2027

RESPONSE PLAN

In developing the response plan for a possible recession and downturn in revenues, it is important to note that the Village has a Corporate Fund Balance Policy to maintain 35% - 45% of expenditures in cash reserves for an event such as a recession. However, the Village also has taken a conservative fiscal view of possible downturns in the economy by developing plans to offset any downturns with options in addition to use of cash reserves. One such option that has historically been used and will be part of this response plan is possible spending reductions. This financial response plan identifies several approaches to address potential revenue shortfalls in 2023 for each scenario which includes utilization of cash reserves and expenditure reductions. The response action items have been categorized and prioritized in the following manner:

1. **Cash Reserves** - Identify the availability and suitability of certain cash reserves
2. **Non-Personnel Operating Expense Reductions** - Defer or eliminate identified operating expenses
3. **Vacant Positions** - Hold vacant positions open
4. **Capital Projects** - Defer or eliminate identified capital projects

In evaluation of potential response actions, the Village will utilize the first (3) three prioritizations listed above and, as much as possible and practical, will avoid the need to utilize personnel related expense reductions that involve the elimination of currently filled positions through furloughs, layoffs, or position eliminations, but rather a continued focus on process reengineering and cost containment strategies to guide operating expense reductions.

	Mild	Medium	Severe
	Scenario 1	Scenario 2	Scenario 3
Revenue Impact	\$ (1,633,702)	\$ (2,234,821)	\$ (3,212,255)
Surplus/(Deficit)	\$ (508,461)	\$ (1,109,580)	\$ (2,087,014)
Response Actions			
Cash Reserves	\$ 508,461	\$ 1,000,000	\$ 1,500,000
Operating Expense Reductions	\$ 463,835	\$ 855,179	\$ 1,571,578
Capital Projects Deferral	\$ -	\$ -	\$ -
Total	\$ 972,296	\$ 1,855,179	\$ 3,071,578

Cash Reserves

The cash reserves for the Corporate Fund are set by policy to be between 35% - 45% of total expenditures at the end of the year. At the end of 2021 the cash reserves were \$38,592,508 which are 50.1% of expenditures. Using cash reserves is a proposed response to the projected revenue shortfalls and resulting deficits ranging from \$508k in Scenario 1 to \$2.1M in Scenario 3 as shown in the table above. Using \$1.5M out of cash reserves in Scenario 3 would result in an estimated cash reserve level of 43% of expenditures which is still within the Cash Reserve Policy.

Operating Expenditure Cuts

Through the preliminary evaluation of operating expenditures, the Village identified the following recommended reductions which include operational process improvements and postponing the backfilling of certain vacant positions.

Village of Glenview 2023 Proposed Operating Expense Reductions			
Description	Scenario 1 Mild	Scenario 2 Medium	Scenario 3 Severe
Single Audit Services	4,880	4,880	4,880
Reduce Memberships & Dues	-	2,540	2,540
Reduce Supplies	4,000	10,500	10,500
Reduce Printing & Publishing-promo items	-	1,000	1,000
Reduce Engineering & Planning Prof Services	-	5,000	25,000
Delay Gateway Signage			200,000
Reduce Professional Services	13,500	35,964	105,464
Reduce Equipment Maintenance	29,200	29,200	108,550
Reduce Furniture & Fixtures	40,000	40,000	40,000
Reduce Equipment Purchases	-	10,745	10,745
Incentives & Recognitions	5,000	5,000	5,000
Reduce Quartermaster	11,400	22,800	22,800
Reduce Other Supplies & Tools	18,800	68,050	68,050
Reduce Overtime	-	35,304	39,303
Reduce Building Repairs	5,000	5,000	10,000
Reduce Building Maintenance	-	5,000	5,000
Phase/Delay Landscaping Improvements	-	20,000	35,000
Phase/Delay Street Banner Purchases	-	20,000	40,000
Reduce Training	6,000	68,424	146,174
Reduce Contingency	50,000	100,000	200,000
Postpone backfilling vacant positions	276,055	365,772	491,572
	463,835	855,179	1,571,578

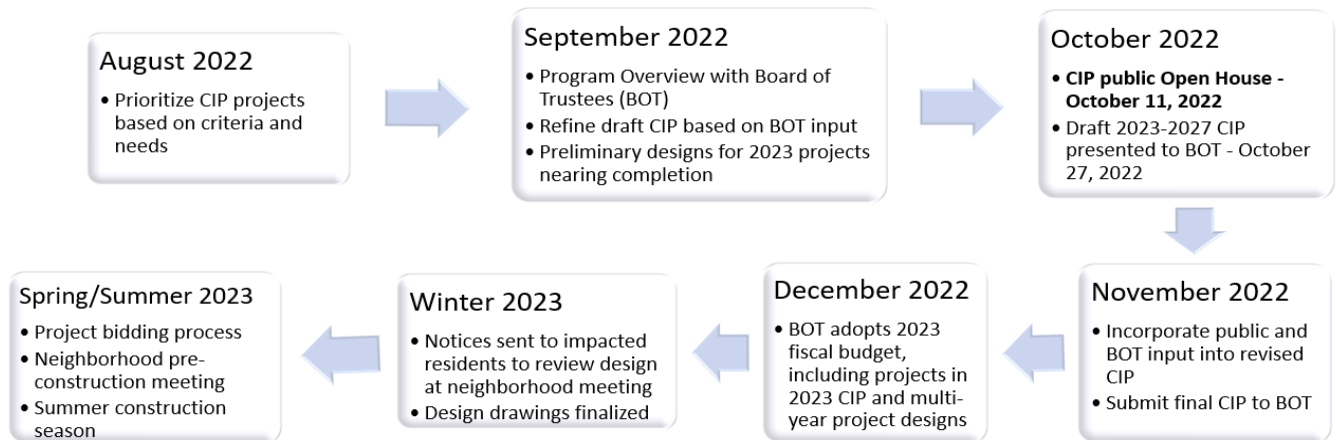
Capital Projects

To respond to the proposed recessionary economic downturn presented above, it is not a recommendation to cut or defer any portion of the Village Capital Improvement Program (CIP). The CIP is last in line of prioritization of financial response actions and a reduction is not currently deemed to be necessary. As the economic environment is continually monitored, if a delay or reduction in the CIP costs is needed, the request would be brought forward for Village Board consideration.

FY2023 CIP BUDGET OVERVIEW

CAPITAL IMPROVEMENT PROGRAM (CIP) BACKGROUND:

Glenview's Capital Improvement Program (CIP) is a five-year planning instrument used to identify and coordinate the financing and timing of a wide variety of public infrastructure improvements. Core infrastructure includes roadways and utilities such as water mains, sanitary sewers, and storm sewers. Maintaining high-quality infrastructure is essential to the economic vitality and quality of life of communities. The Village's CIP process is described in the flowchart below.



FY2023 CIP BUDGET OVERVIEW:

The projects listed in the 2023 draft CIP reflect a \$28.07M budget including \$20.11M for road reconstruction and related underground infrastructure improvements (water and sanitary system projects); \$2.15M for road resurfacing; \$500k for stormwater related projects; and \$5.31M for special projects, (intersection and streetscape improvements, trails, etc.), including design and CIP projects inspections. **Attachment 1** shows a summary of the 2023-2027 CIP sources and uses with a breakdown of the major projects programmed. **Attachment 2** shows the planned segments for the road reconstruction and resurfacing projects included in the 5-year CIP, and **Attachment 3** is a map of the Village showing the location of 2023 - 2027 CIP projects. The projects slated for the years 2024-2027 of the 5-year CIP are for planning purposes only, as funding for those years will be appropriately allocated by the Board of Trustees during future annual budget cycles.

Major projects slated for 2023 include:

- Wildberry Water Main Replacement
- Linneman Water Main Replacement and Roadway Reconstruction
- Tall Trees Improvements – Phase II
- Dearlove Water Main Improvements
- Prairie Lane Road Reconstruction and Water Main Replacement
- Water Main Replacement along Mary Kay La and the resurfacing of the roadway and adjacent cul-de-sacs
- Water Main Replacement along Lilac Avenue
- Longvalley River Stabilization Project
- Zenith Drive and Milwaukee Intersection – Pedestrian improvements

The list of 2023 roads to be reconstructed and resurfaced include:

2023 ROAD RESURFACING		
Street Name	From	To
Gladish Lane	Glenview Road	North End
Thistle Road	Independence Avenue	Lehigh Avenue
Thistle Road	Annapolis Drive	Independence Avenue
Bluestem Lane	Chestnut Avenue	Cottonwood Drive
Cottonwood Drive/Fielding Drive	Thistle Road	Primrose Lane
Timothy Drive	Primrose Lane	Cottonwood Drive
Daisy Avenue	Bluestem Lane	Primrose Lane
Independence Avenue	Fielding Drive	Patriot Boulevard
Indian Ridge	Mohawk Lane	Osage Drive
Indian Ridge CDS	Indian Ridge	end of CDS
Prairie Lawn Road	Independence Avenue	East Lake Ave (Corp Limit)
Peachgate Road & CDS's	Prairie Lawn Road	Peachgate Lane
Huber Lane	East Lake Avenue	North CDS
Monroe Avenue	North End	Chestnut Avenue
Jefferson Avenue	Monroe Avenue	West End
Rogers Avenue	Monroe Avenue	West End
Alley Reconstruction	Waukegan Road	Maplewood Lane
MARS Asphalt		
MARS Concrete Supplemental to PW		
	Total Length	4.3 Miles

2023 ROAD RECONSTRUCTION		
Street Name	From	To
Blackthorn Drive	Sequoia Trail	Silverwillow Drive
Redbud Lane	Basswood Circle	Blackthorn Drive
Maclean Court	West End	Waukegan Road
Linneman Street	Larkdale Drive	Elm Street
Spruce Street & Alleys	Linneman Street	Henley Street
Spruce Street	Glenview Road	Fir Street
Washington Street	Golf Road	Colfax Avenue
Lincoln Street	Colfax Avenue	Harrison Street
Prairie Lawn Road	Linneman Street	Glenview Road
Mary Kay Lane (WATER)	Maple Leaf Drive	Greenwood Road
Lilac Avenue (WATER)	Maple Street	Milwaukee Avenue
Dearlove Road (WATER)	Central Road	Milwaukee Avenue
Wildberry Drive (WATER)	South CDS	1820 Wildberry Drive
	Total Length	3.8 Miles

ATTACHMENTS:

1. FY2023-2027 Proposed CIP Budget Financial Summary
2. FY2023-2027 Proposed CIP Infrastructure Projects
3. FY2023 – 2027 Proposed CIP Project Map

ATTACHMENT 1

FY2023-2027 Proposed CIP Financial Summary

Capital Improvement Program Summary

Capital Improvement Program	2022 Budget	2022 Estimate	2023 Budget	2024 Projection	2025 Projection	2026 Projection	2027 Projection
Sources							
<i>Prior Year's Balance</i>	2,062,539	2,672,614	610,074	(0)	(0)	(0)	0
Grants	3,834,629	3,834,629	6,107,567	22,000	-	565,000	280,000
Appropriated Prior Year Corporate Fund Balance	1,000,000	1,000,000	-	-	-	-	-
All Other Revenues	22,910,856	22,910,856	21,356,276	22,025,212	19,826,593	21,899,384	22,251,263
Total Available	29,808,025	30,418,098	28,073,915	22,047,211	19,826,591	22,464,384	22,531,263
Uses (Major Projects)							
Design/Project Management	1,840,961	1,840,961	2,106,778	1,812,840	1,581,540	1,762,411	1,685,000
Annual Road Resurfacing	3,963,398	3,963,398	2,151,136	3,524,467	3,809,964	4,657,243	1,384,879
Water System Projects	2,357,770	2,357,770	7,503,461	2,852,403	5,264,533	4,368,492	8,613,669
Road Reconstruction	12,759,748	12,759,748	12,609,075	12,663,833	4,723,147	8,748,766	7,066,645
Special Projects							
<i>East Lake/Waukegan Intersection</i>	317,146	317,146	170,000	-	990,000	-	-
<i>1700 Block Downtown Parking (near river)</i>	1,000,000	1,000,000	-	-	-	-	-
<i>I294 Ramp (Phase I)</i>	420,000	420,000	-	-	-	-	-
<i>Chestnut Avenue Reconstruction & Bike Path</i>	1,290,940	1,290,940	-	-	-	-	-
<i>Outdoor Dining, Parklets and Streetscape Improvements</i>	500,000	500,000	-	-	-	-	-
<i>Willow & Pfgingsten Improvements & Willow Resurfacing IDOT</i>	47,048	47,048	180,000	-	-	-	-
<i>Pfgingsten-West Lake-East Lake Improvements</i>	400,000	400,000	225,000	-	-	450,000	700,000
<i>Glenview/Harlem Streetscape Phase I</i>	200,000	200,000	-	-	-	-	-
<i>Waukegan Streetscape Engineering</i>	-	-	325,000	300,000	350,000	455,000	350,000
<i>Glenview Road Bridge over Middle Fork of NBCR - Phase II</i>	150,000	150,000	50,000	250,000	-	-	-
<i>Sign Construction - Phase I</i>	200,000	200,000	-	-	-	-	-
<i>Bike and Sidewalk Plan Updates and ADA Transition Plan</i>	150,000	150,000	-	-	-	-	-
<i>Milwaukee/Zenith Intersection Pedestrian Improvements</i>	-	-	600,000	-	-	-	-
<i>Longvalley Bank Stabilization</i>	-	-	400,000	-	-	-	-
<i>Willow/Shermer Intersection</i>	160,000	160,000	-	-	-	250,000	-
<i>Patriot-Costco Intersection Improvements</i>	-	-	-	-	-	-	-
<i>Willow Road Bridge Replacement at Techny Basin</i>	-	-	-	-	50,000	-	-
<i>Other Special Projects</i>	617,322	617,322	1,257,970	369,370	1,541,557	1,572,957	1,651,557
Stormwater Projects							
<i>Quickwin Storm Improvements</i>	50,000	50,000	60,000	83,155	60,000	50,000	50,000
<i>Stormwater Master Plan Updates</i>	275,000	275,000	210,000	-	-	-	-
<i>Storm Sewer Lining</i>	55,000	55,000	110,000	59,643	25,900	20,000	-
<i>Tall Trees Improvements - Phase 2-4</i>	2,930,000	2,930,000	-	-	-	-	-
<i>Lehigh Detention</i>	-	-	-	-	1,305,437	-	-
<i>Other Stormwater Projects</i>	123,692	123,692	115,495	131,500	124,514	129,514	1,029,514
Total Uses (Major Projects)	29,808,025	29,808,025	28,073,915	22,047,212	19,826,592	22,464,384	22,531,264
Prior Year Projects	1,723,036	1,723,036	-	-	-	-	-
Estimated Ending Balance	-	610,074	(0)	(0)	(0)	0	(0)

ATTACHMENT 2

FY2023-2027 Proposed CIP Infrastructure Projects



LEGEND:
Road Program
CDS = Cul-de-sac
SSA Program

2023-2027 ROAD PROGRAM
(As Proposed) DRAFT

2023 ROAD RESURFACING		
Street Name	From	To
Gladish Lane	Glenview Road	North End
Thistle Road	Independence Avenue	Lehigh Avenue
Thistle Road	Annapolis Drive	Independence Avenue
Bluestem Lane	Chestnut Avenue	Cottonwood Drive
Cottonwood Drive/Fielding Drive	Thistle Road	Primrose Lane
Timothy Drive	Primrose Lane	Cottonwood Drive
Daisy Avenue	Bluestem Lane	Primrose Lane
Independence Avenue	Fielding Drive	Patriot Boulevard
Indian Ridge	Mohawk Lane	Osage Drive
Indian Ridge CDS	Indian Ridge	end of CDS
Prairie Lawn Road	Independence Avenue	East Lake Ave (Corp Limit)
Peachgate Road & CDS's	Prairie Lawn Road	Peachgate Lane
Huber Lane	East Lake Avenue	North CDS
Monroe Avenue	North End	Chestnut Avenue
Jefferson Avenue	Monroe Avenue	West End
Rogers Avenue	Monroe Avenue	West End
Alley Reconstruction	Waukegan Road	Maplewood Lane
MARS Asphalt		
MARS Concrete Supplemental to PW		
Total Length		4.3 Miles

2023 ROAD RECONSTRUCTION		
Street Name	From	To
Blackthorn Drive	Sequoia Trail	Silverwillow Drive
Redbud Lane	Basswood Circle	Blackthorn Drive
Maclean Court	West End	Waukegan Road
Linneman Street	Larkdale Drive	Elm Street
Spruce Street & Alleys	Linneman Street	Henley Street
Spruce Street	Glenview Road	Fir Street
Washington Street	Golf Road	Colfax Avenue
Lincoln Street	Colfax Avenue	Harrison Street
Prairie Lawn Road	Linneman Street	Glenview Road
Mary Kay Lane (WATER)	Maple Leaf Drive	Greenwood Road
Lilac Avenue (WATER)	Maple Street	Milwaukee Avenue
Dearlove Road (WATER)	Central Road	Milwaukee Avenue
Wildberry Drive (WATER)	South CDS	1820 Wildberry Drive
Total Length		3.8 Miles

2024 ROAD RESURFACING		
Street Name	From	To
Pick Lane & CDS's (WATER)	Short Lane	Central Parkway
Short Lane (WATER)	Central Road	Pick Lane
Covert Road & CDS (WATER)	Shermer Road	Pick Lane
Flora Avenue	Village Limits	Fontana Drive
Fontana Drive	Washington Road	Bel Air Drive
Harrison Street	Shermer Road	Flora
Crestwood Lane	Glendale Road	East CDS
Lindenwood Lane	Glendale Road	East CDS
Bellwood Lane	Greenwood Road	East End
Collins Avenue	Bellwood Lane	North End
Gregory Drive	Milwaukee Avenue	End of CDS
Arbor Lane	Glenview Road	South End
Wagner Court	Wagner Road	West CDS
Linden Lane	Wagner Road	West End
Johns Drive	Chestnut Avenue	Ravine Way
Alley Reconstruction		
MARS Asphalt		
MARS Concrete Supplemental to PW		
Total Length		4.0 Miles

2024 ROAD RECONSTRUCTION		
Street Name	From	To
Sequoia Trail	East Lake Avenue	Chestnut
Tulip Tree & Alder Place	Sequoia Trail	End of CDS
Linneman Street	Elm Street	Harlem Avenue
Elm Street	Linneman Street	Henley Street
Sumac Circle	West End	East End
Fir Street	Shermer Road	East End
Cedarwood Lane	Linden Leaf Drive	Swainwood Drive
Roosevelt Street	Prairie Street	Fir Street
Huckleberry Lane	Wagner Road	West End
Hawthorne Lane	Lake Avenue	Elmwood Avenue
Greendale Road (WATER)	Central Road	Greenwood Road
Wagner Road (WATER)	Kenilworth	South of De L'ogier
Wildberry Drive Rear Yards (WATER)	Tanglewood Drive	Waukegan Road
Elm Street (WATER)	Colfax Avenue	Harrison Street
Total Length		3.2 Miles

2025 ROAD RESURFACING		
Street Name	From	To
Glen Oak Drive	North End	Ridgewood Lane
Fielding Drive	Primrose Lane	Constitution Drive
Constitution Drive	Fielding Drive	Independence Avenue
Enterprise Drive	Chestnut Avenue	Fielding Drive
Annapolis Drive	Fielding Drive	Constitution Drive
Nimitz Drive	Patriot Blvd	Constitution Drive
Primrose Lane	Indigo Lane	Fielding Drive
Swainwood Drive & CDS's (WATER)	West CDS	Roosevelt Avenue
Swainwood Drive	Roosevelt Avenue	Spruce Drive
Roosevelt Avenue	Fir Street	Swainwood Drive
Fir Street	Roosevelt Avenue	Spruce Street
Alvin Court	South End	North End
Buttonwood Lane	Swainwood Drive	North End
Spruce Drive	Fir Street	Lehigh Avenue
McArthur Drive	Shermer Road	Harlem Avenue
Glenwood Lane/Dell Place	Glenview Road	Glendale Road
Knollwood Lane/Springdale (WATER)	Glendale Road	Glendale Road
Alley Reconstruction		
MARS Asphalt		
MARS Concrete Supplemental to PW		
Total Length		4.0 Miles

2025 ROAD RECONSTRUCTION		
Street Name	From	To
Lincoln Street	Golf Road	Colfax Avenue
Henley Street	Waukegan Road	Railroad Avenue
Raleigh Road (WATER)	Glenview Road	North CDS
Glenview Road (WATER)	Raleigh Road	Thornwood Lane
Maple Leaf Drive & CDS (WATER)	Mary Kay Lane	Strawberry Lane
Meadow Lane (WATER)	Central Road	Greendale Road
Total Length		2.4 Miles

2026 ROAD RESURFACING		
Street Name	From	To
Ravine Way	Old Willow Road	Willow Road
Ridge Drive	Ravine Way	Ravine Way
Claire Court	Ravine Way	End of CDS
Pickwick Avenue	Thornwood Avenue	West Lake Avenue
Thornwood Avenue	Greenwood Road	East End
Thornwood Avenue	Imperial Drive	Greenwood Road
Countryside Lane	Milwaukee Avenue	Village Limits
Rugen Road	Lehigh Avenue	West End
Evergreen Terrace (WATER)	Pendleton Lane	North CDS
Plymouth Lane (WATER)	Evergreen Terrace	Huntington Drive
Pendleton Lane (WATER)	Evergreen Terrace	Sunset Ridge Road
Arbor Lane (WATER)	Heatherfield Lane	Wilmette Avenue
Alley Reconstruction		
MARS Asphalt		
MARS Concrete Supplemental to PW		
	Total Length	3.4 Miles

2026 ROAD RECONSTRUCTION		
Street Name	From	To
Elm Street	Glenview Road	Dewes Street
Lincoln Street	Glenview Road	Henley Street
Lincoln Street	Larkdale Drive	Linneman Street
Larkdale Drive	Harlem Avenue	Pavement Change
Linneman Street	Waukegan Rd	Railroad Avenue
Elm Street	Golf Road	Colfax Avenue
Grove Street (WATER)	Raleigh Road	Waukegan Road
Vernon Drive (WATER)	Raleigh Road	North CDS
Hillside Road (WATER)	Central Road	Meadow Lane
Revere Road (WATER)	Central Road	Meadow Lane
Valley Lo Lane (WATER)	Monroe Avenue	Wildberry Drive
	Total Length	2.5 Miles

2027 ROAD RESURFACING		
Street Name	From	To
Cariann Lane	Lake Avenue	Mark Drive
Mark Drive	Cariann Lane	Cariann Drive
Windsor Drive (WATER)	Glenview Road	Golfview Road
Golfview Road (WATER)	East of Golfview Lane	Wagner Road
Nottingham Avenue	Harrison Street	South End
Harrison Street	Harlem Avenue	Waukegan Road
Greenfield Drive & CDS's	Harrison Street	Shermer Road
Bel-Air Drive (WATER)	Harrison Street	South CDS
Huber Lane	Harrison Street	Central Road
Park Drive (WATER)	Glenview Road	Glenview Road
Bette Lane	Glenview Road	Denise Court
Tracey Court	Bette Lane	East CDS
Denise Court	Bette Lane	East CDS
Pam Anne Drive (WATER)	Knollwood Lane	South and North CDS
Elmdale Avenue (WATER)	West Lake Avenue	Pickwick Avenue
Alley Reconstruction		
MARS Asphalt		
MARS Concrete Supplemental to PW		
	Total Length	4.0 Miles

2027 ROAD RECONSTRUCTION		
Street Name	From	To
Virginia Lane	Michael Manor	Washington Street
Virginia Court W & E	Virginia Lane	South End
Prairie Street	Roosevelt Avenue	Spruce Street
Covert Road	Huber Lane	Michael Manor
Maple Street (WATER)	Linden Avenue	West Lake Avenue
Greenwood Road & CDS (WATER)	Maple Leaf Drive	Mary Kay Lane
Laramie Avenue (WATER)	Glenview Road	South End
	Total Length	1.4 Miles

TOTAL RESURF -	19.7 Miles
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TOTAL RECON	13.3 Miles
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5-yr. CIP will be posted on the Village website at: <http://www.glenview.il.us/Pages/ConstructionProjects.aspx>

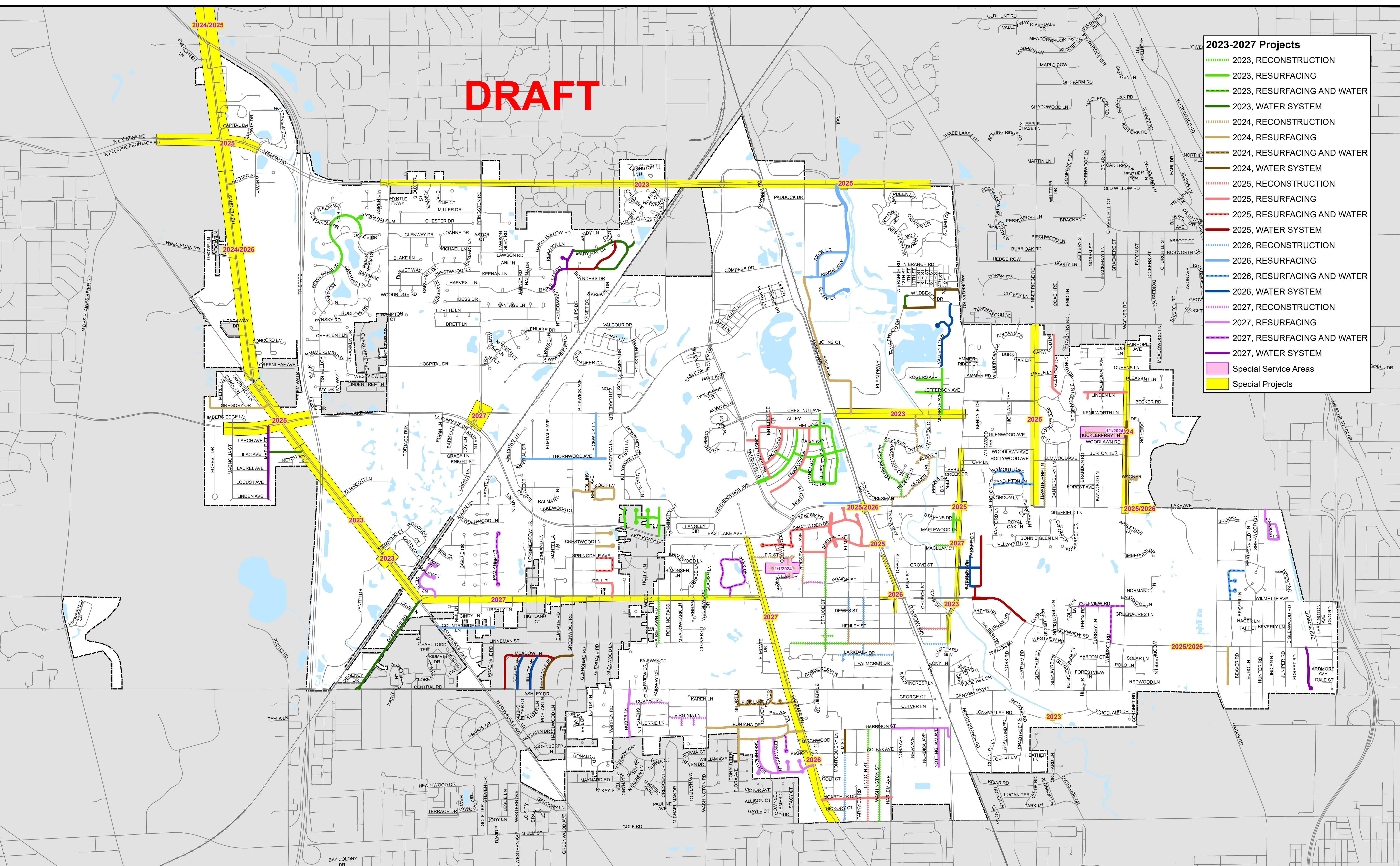


ATTACHMENT 3

2023 - 2027 CIP Project Map

DRAFT

- 2023-2027 Projects**
- 2023, RECONSTRUCTION
 - 2023, RESURFACING
 - 2023, RESURFACING AND WATER
 - 2023, WATER SYSTEM
 - 2024, RECONSTRUCTION
 - 2024, RESURFACING
 - 2024, RESURFACING AND WATER
 - 2024, WATER SYSTEM
 - 2025, RECONSTRUCTION
 - 2025, RESURFACING
 - 2025, RESURFACING AND WATER
 - 2025, WATER SYSTEM
 - 2026, RECONSTRUCTION
 - 2026, RESURFACING
 - 2026, RESURFACING AND WATER
 - 2026, WATER SYSTEM
 - 2027, RECONSTRUCTION
 - 2027, RESURFACING
 - 2027, RESURFACING AND WATER
 - 2027, WATER SYSTEM
 - Special Service Areas
 - Special Projects



Proposed 2023-2027 Capital Improvement Program